

**EMBO; a European Life Science Academy**

**EMBL; a model for European Life Science  
Research and Policy**

Prof. Iain W. Mattaj  
EMBL Director General

SIBBM Meeting  
2 July 2015

EMBL



# EMBO



An organization of leading life scientists that fosters new generations of researchers to produce world-class scientific results.



## EMBC

- Founded in 1969
- Intergovernmental organisation
- 27 member states
- Funds General Programme of EMBO

# EMBO Members

- More than 1700 leading scientists (including 79 Nobel Laureates)
- Annual peer election
- Influence life science research and policy
- Guide all EMBO activities to deliver high-quality programmes



# EMBO Main Activities

## Programmes

- Fellowships
  - Long-term
  - Short-term
- Courses & Workshops
- Young Investigators
- Installation Grants
- Science Policy

## Journals

- The EMBO Journal
- EMBO reports
- Molecular Systems Biology
- EMBO Molecular Medicine

## Annual Meetings

- The EMBO Meeting
- Annual Conference on Science & Society (EMBL/O)

# EMBO Courses & Workshops

- 11,000 attendees annually
- 94 scientific meetings in 2015
- 22 management courses in 2015
- Keynote lectures by EMBO members
- 6 EMBO/EMBL Symposia

## Benefits for meeting organisers

- Financial support
- Assistance in poster/website design
- Access to top scientists/speakers
- Advertising through EMBO's network of scientists

The poster for EMBO 2015 features a green and blue color scheme with a stylized tree graphic. The main title 'EMBO 2015' is at the top. Below it, several categories are listed in blue boxes: Practical Courses, Workshops, Conferences, Symposia, and Lecture Courses. A 'Funding Available' section is also present. At the bottom, the website 'events.embo.org' is listed next to a QR code and the EMBO logo.

# EMBO Fellowships

## Long-term fellowships

- Co-funded by the EC
- Young scientists (within 2 yrs of PhD)
- International mobility and exchange
  - two-year research visits

## Short-term fellowships

- Within 10 years of PhD
- Research visits of up to three months
- Scientific exchange between laboratories
  - Transfer of techniques/technologies
  - Long-lasting collaborations
  - Jointly authored publications



# EMBL

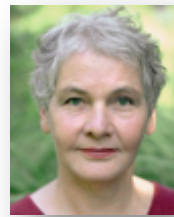
- EMBL was founded in 1974, as **European Intergovernmental Research Organisation**, following the CERN model, to create a center of excellence for molecular biology research in Europe

- Former Directors General



John Kendrew Lennart Philipson Fotis C. Kafatos  
Nobel Prize in Chemistry 1962

- Many award winning scientists



Nobel Prize in Medicine 1995

# EMBL Member States

## Member States (21)

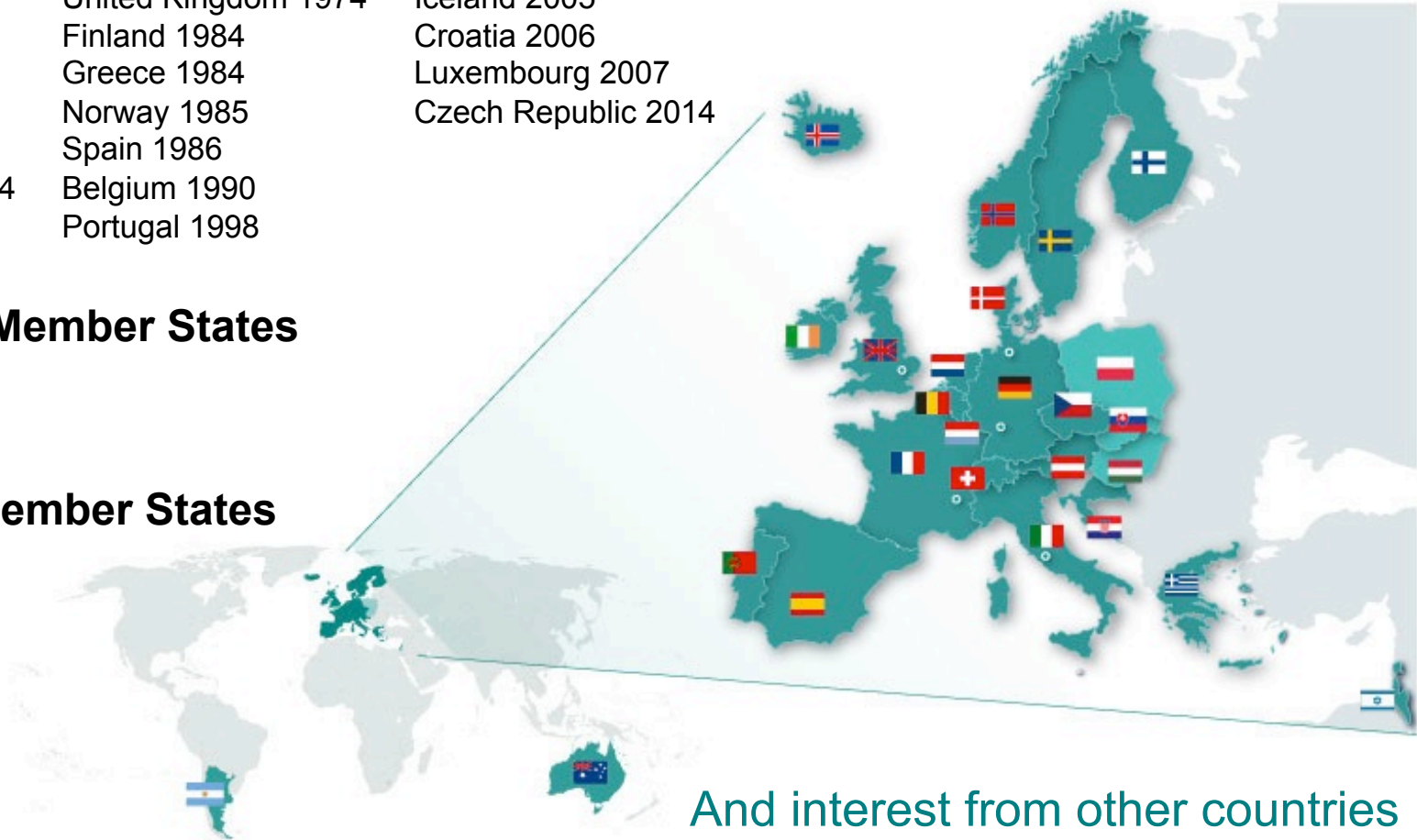
|                  |                     |                     |
|------------------|---------------------|---------------------|
| Austria 1974     | Switzerland 1974    | Ireland 2003        |
| Denmark 1974     | United Kingdom 1974 | Iceland 2005        |
| France 1974      | Finland 1984        | Croatia 2006        |
| Germany 1974     | Greece 1984         | Luxembourg 2007     |
| Israel 1974      | Norway 1985         | Czech Republic 2014 |
| Italy 1974       | Spain 1986          |                     |
| Netherlands 1974 | Belgium 1990        |                     |
| Sweden 1974      | Portugal 1998       |                     |

## Associate Member States

Australia 2008  
Argentina 2014

## Prospect Member States

Slovakia 2014  
Hungary 2014  
Poland 2014



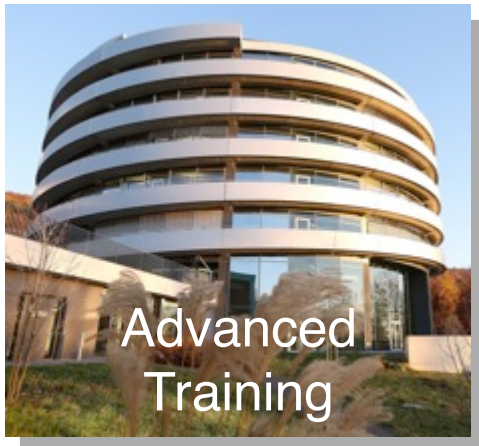
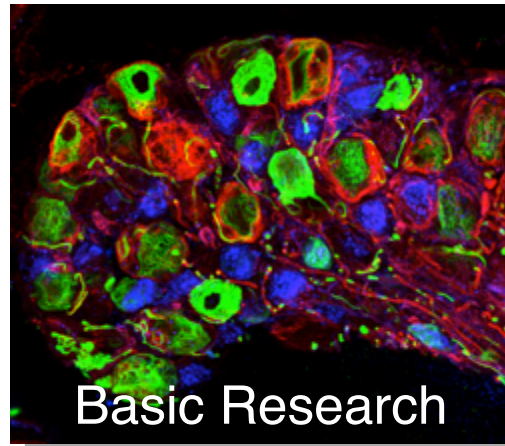
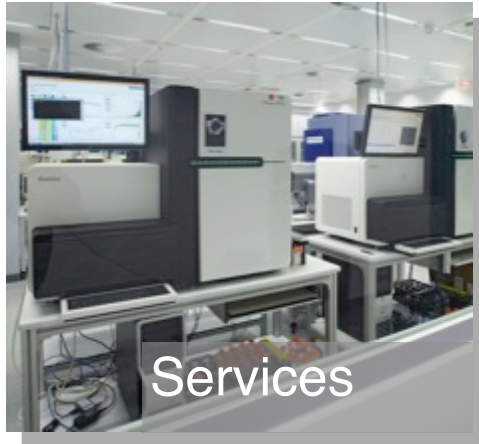


# EMBL Sites



>1600 people >80 nationalities

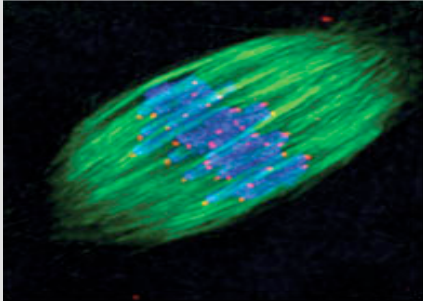
# EMBL's Five Missions



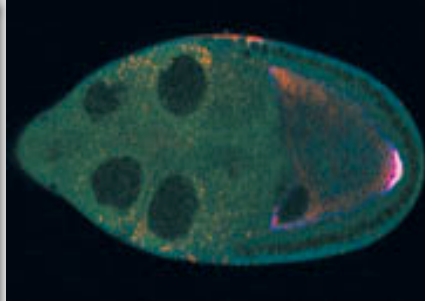
# The EMBL Research Units

## Heidelberg

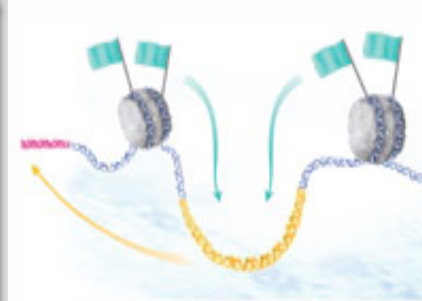
Cell biology and  
biophysics



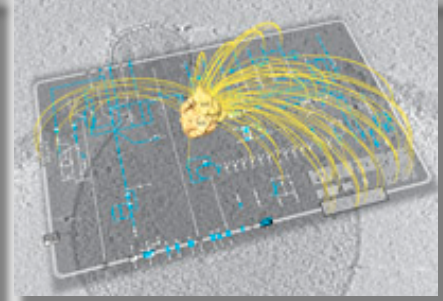
Developmental biology



Genome biology



Structural and  
computational biology



+ Director's research, core facilities and central administration;

EMBO

Structural biology -  
Hamburg



DESY – European XFEL  
CSSB

Structural biology -  
Grenoble



ILL, ESRF, IBS, UVHCI, PSB

European Bioinformatics  
Institute - Hinxton



Wellcome Trust Sanger  
Institute

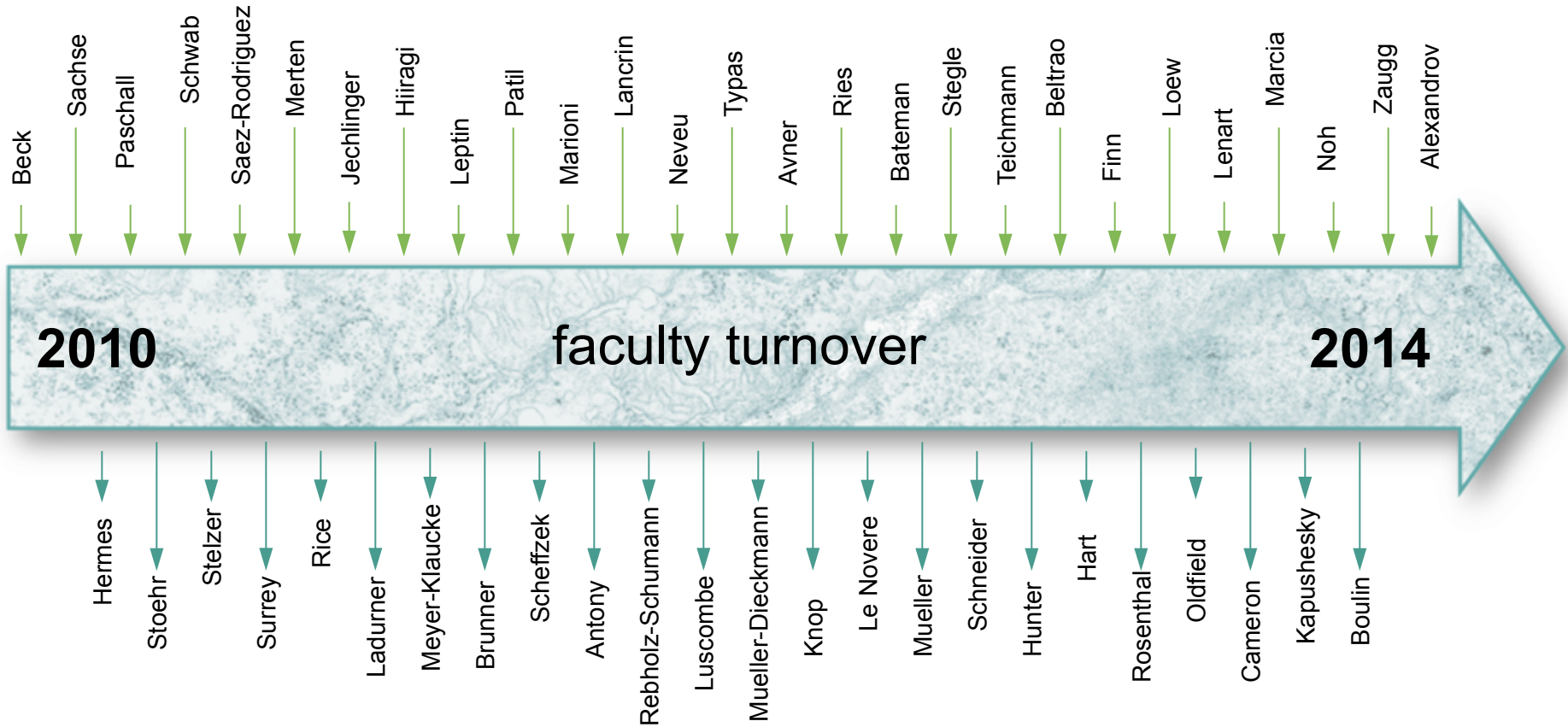
Mouse biology -  
Monterotondo



EMMA, CNR

# Continuous renewal and refocussing

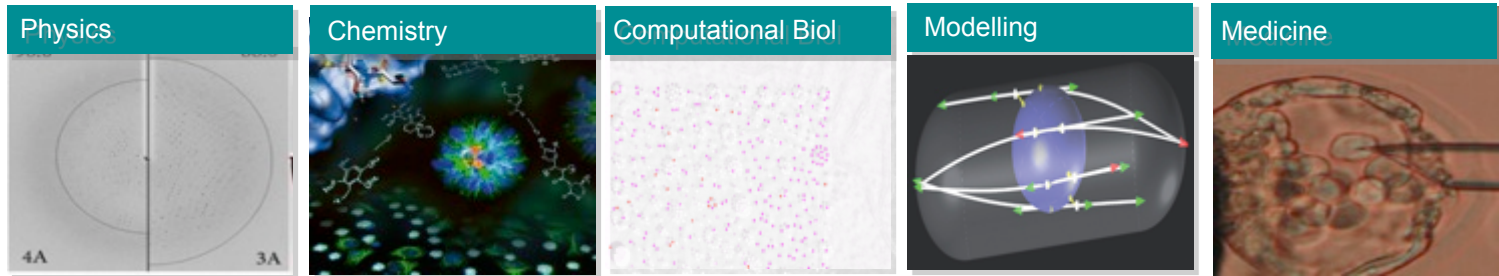
EMBL's staff turnover system: turnover of faculty = renewal of expertise



>80% of EMBL alumni take up positions in EMBL member states

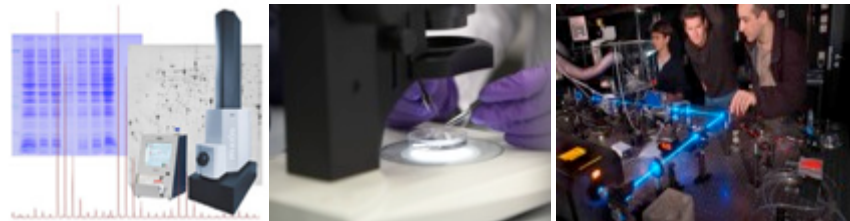
# EMBL environment for young researchers

- Interdisciplinary Research - research beyond molecular biology



- Collaborative environment

- Infrastructure and support

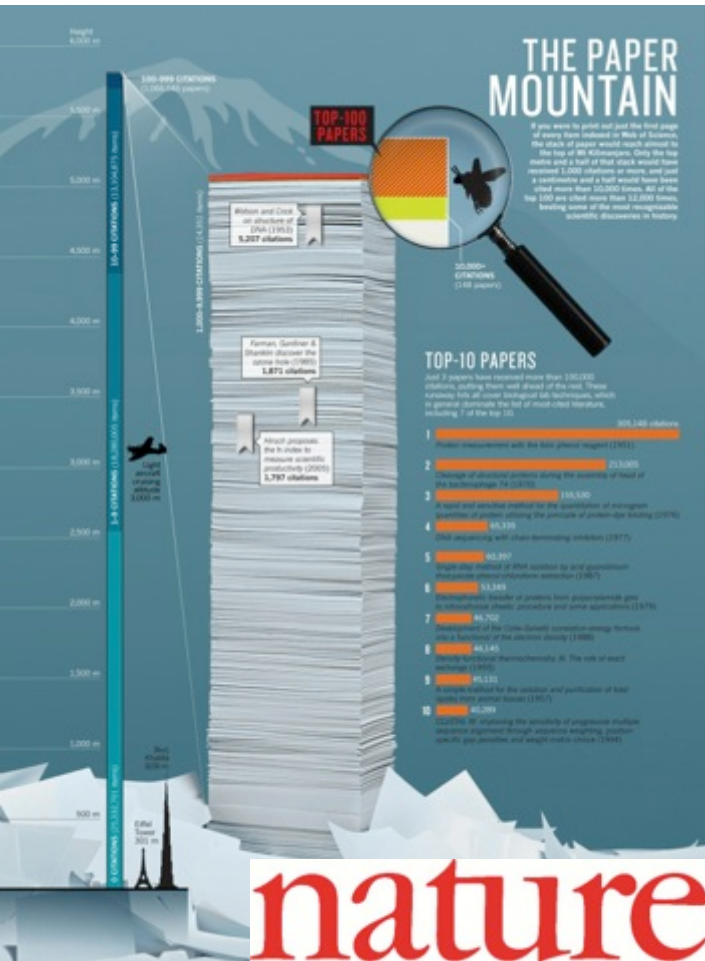


- Focus on research, few other tasks (e.g. teaching)

EMBL's organisational structure serves as a model for other research institutions

# Top 100 papers Web of Science

WEB OF SCIENCE™



100 most highly cited papers of all time  
With > 12,000 citations

EMBL



- 45 biochemical methods / bioinformatics papers
- 4 papers by EMBL scientists (1 in top 10)

# ERC Investigators at EMBL



erc

21 Grants (~ 30% of RGLs)

## Consolidator Grants



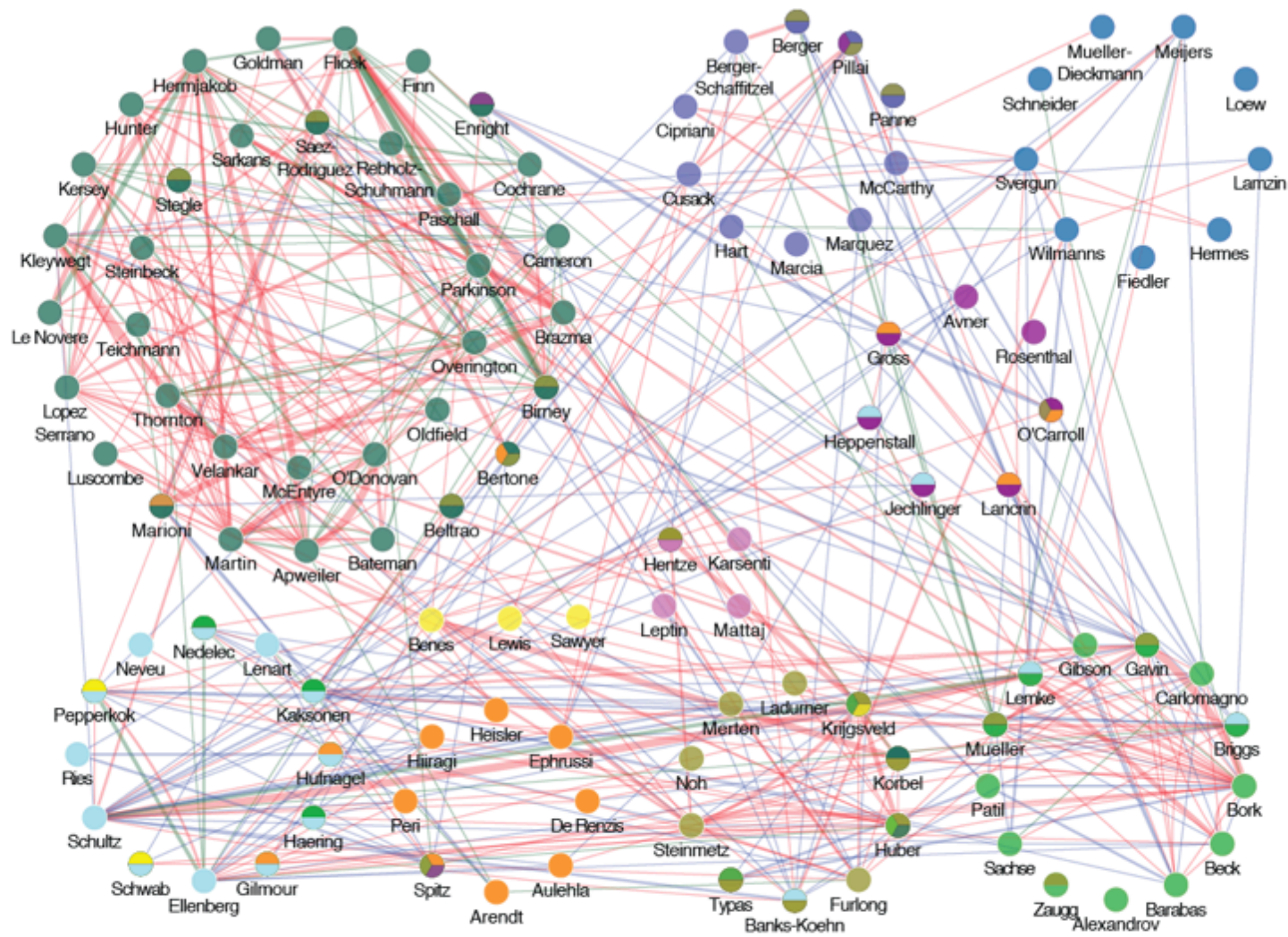
## Advanced Grants



## Starting Grants



# Interdisciplinary research at EMBL in 2012-2014



## SCIENTIFIC UNITS & GROUPS



## INTERACTIONS



## NUMBER OF INTERACTIONS





# Scientific publications in collaboration in 2012-2014

- 484 By EMBL
  - 1471 By EMBL with over 800 collaborating organisations worldwide
  - 1288 By EMBL in collaboration with organisations in member states
- 1955 Total



Number of collaborating organisations

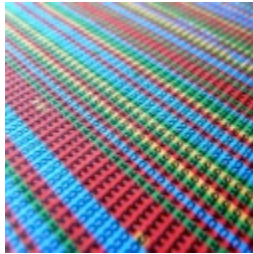


Number of collaborating organisations from rest of the world, by continent

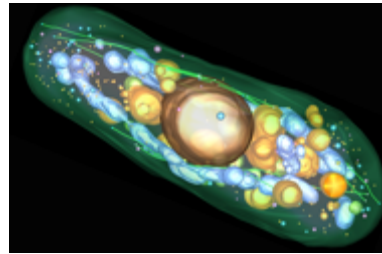


# EMBL Programme 2017-2021

**The BIG Data Challenge**



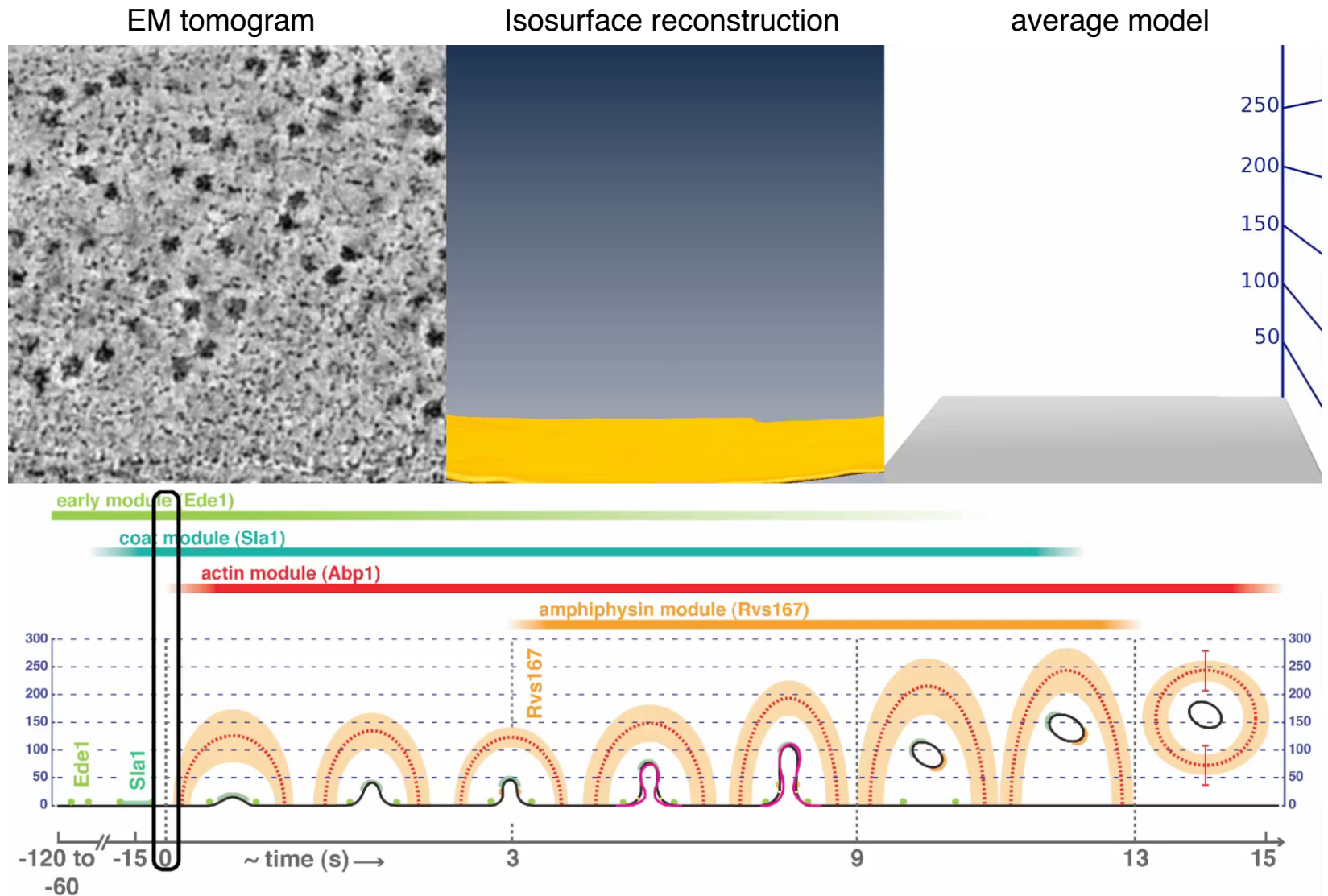
**Bridging scales  
& resolutions**



**Towards Human Biology  
& Molecular Medicine**

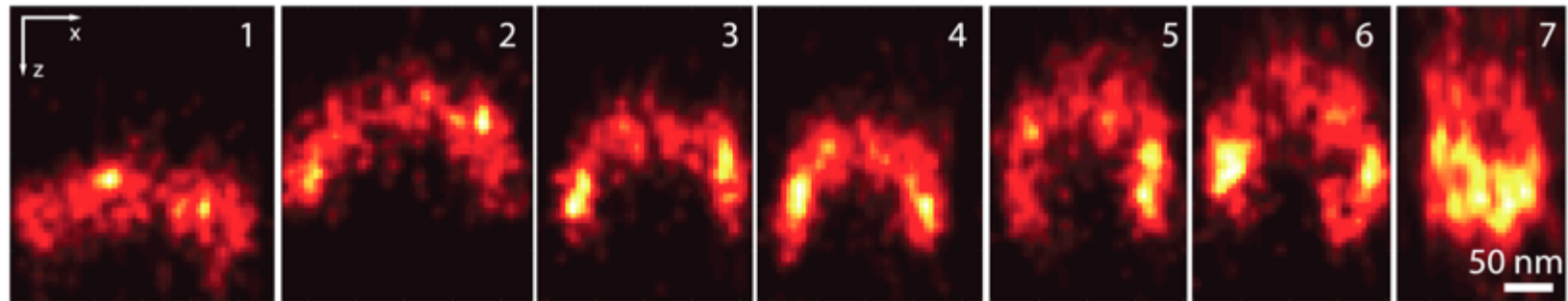
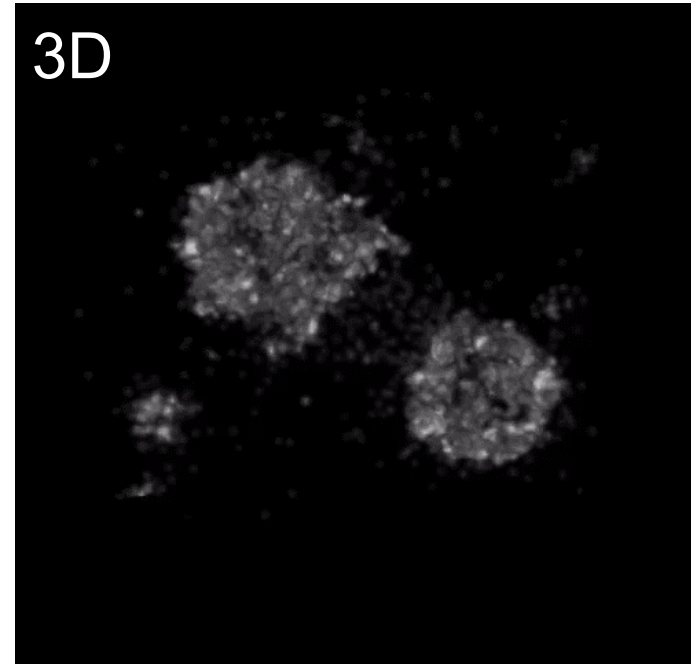
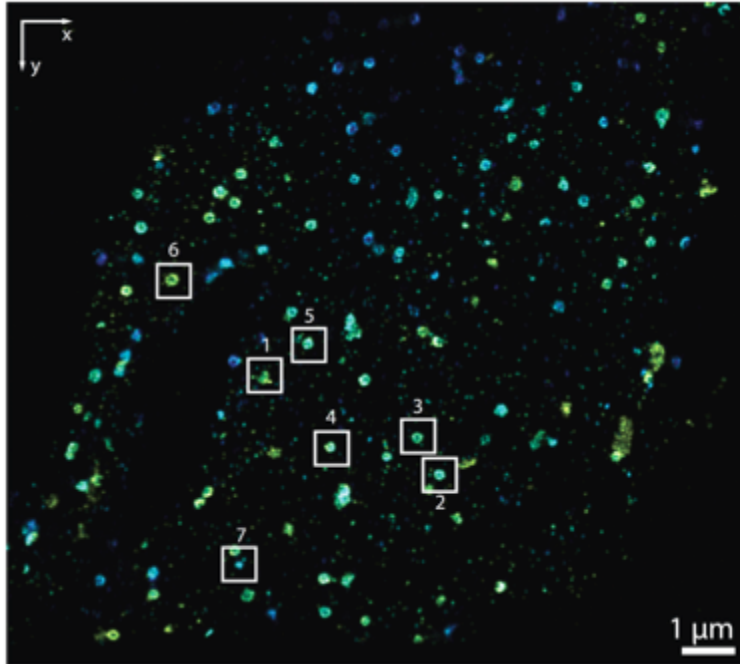


# Correlative microscopy of endocytosis

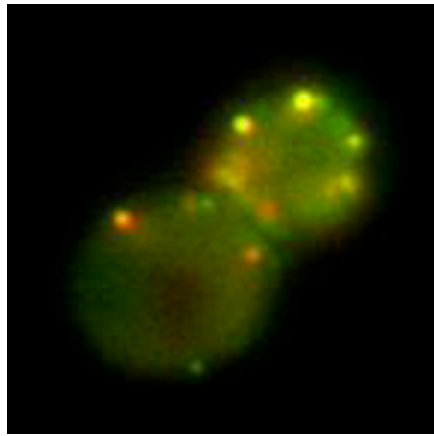


# Superresolution imaging of vesicle assembly

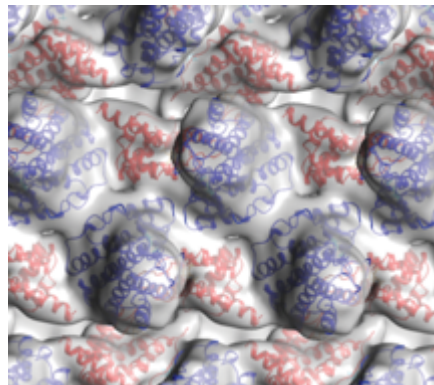
anti-clathrin/Alexa647 (sec) (color codes depths)



# Towards a comprehensive dynamic molecular model of endocytosis

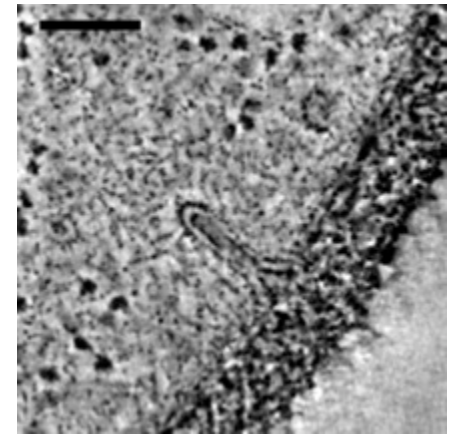
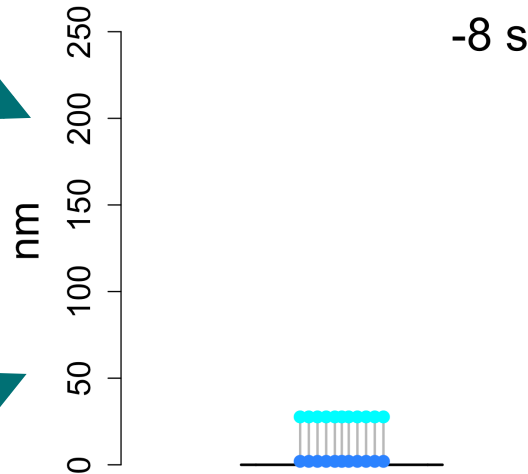


Live cell imaging

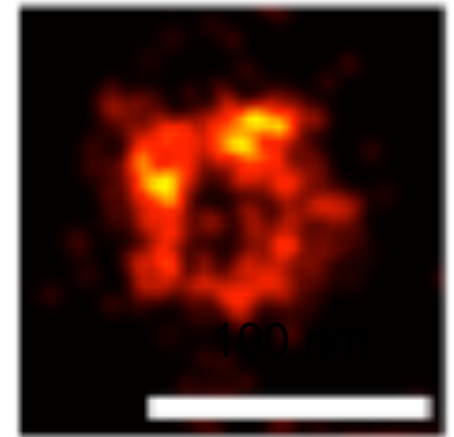


Structural biology

Data Integration and Modeling



Correlative EM

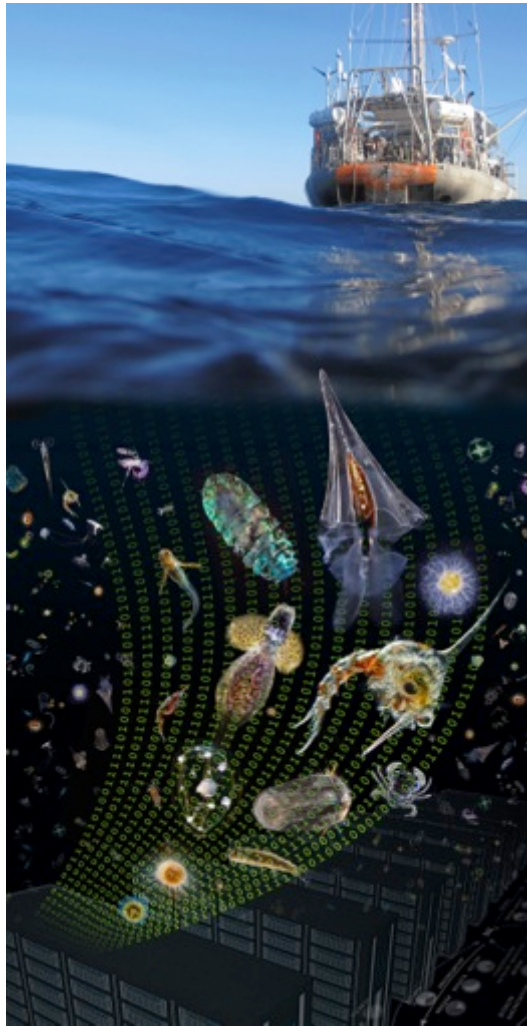


Superresolution microscopy

$$\dot{\Gamma} = \frac{1}{2}(\dot{\psi} - C_0)^2 - \frac{\sin^2 \psi}{2R^2} + \bar{\sigma} + \Pi R \sin \psi$$

spontaneous curvature
membrane elasticity
turgor pressure

# The TARA Oceans Project



- 35,000 samples in 4 years
  - Metagenomic, metatranscriptomic, microscopic, oceanographic and geochemical data
- 160 international scientists
- Scientific activity coordinated by EMBL

# Tara Oceans Science

## Tara Oceans studies plankton at a planetary scale

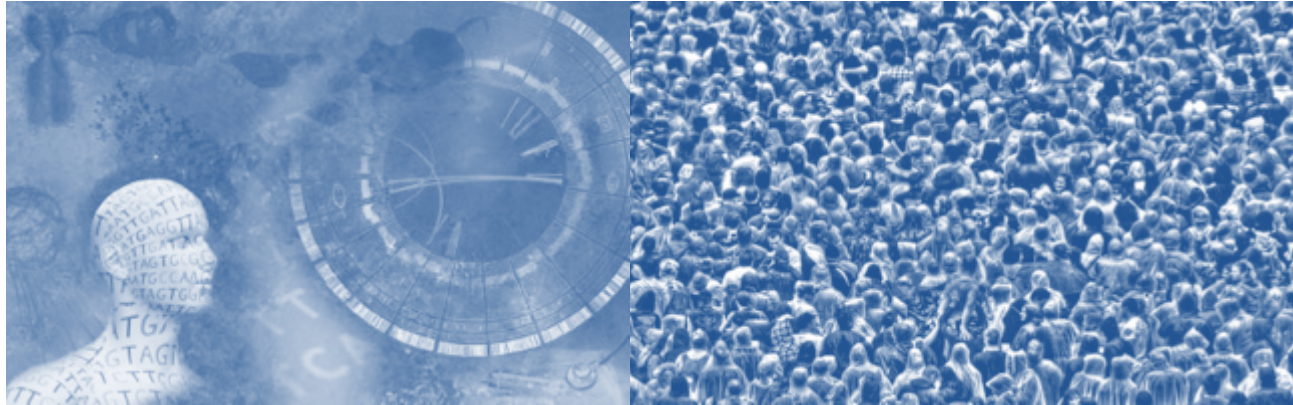
Initial analysis of partial data from 579 samples:

- > 20 publications
- 5 research articles featured in a special issue of *Science*
- Mapping of 40 million genes
- >10,000 new eukaryotic species
- ~30,000 new prokaryotic species
- Insights into climate change



# Pan cancer analysis of whole genomes

We currently cannot compare genomic rearrangements between tumor types



- Investigate commonalities & differences in molecular patterns in different types of cancer
- Discover new driver mutations (in coding & non-coding regions)
- Reveal mechanisms involved in cancer progression



# Pan-Cancer: a test case for cooperative big science in genomics

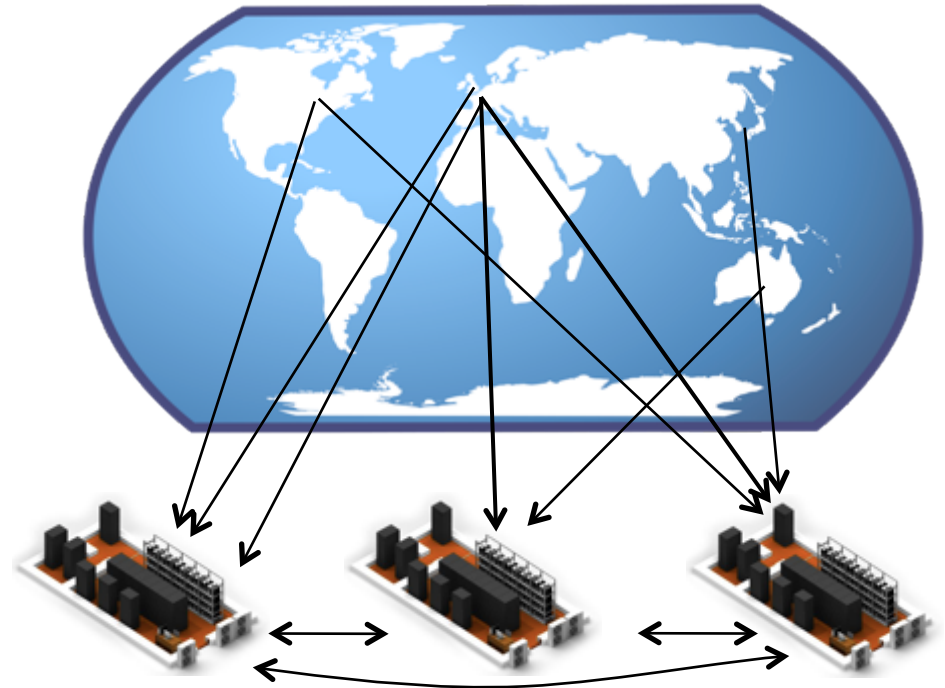
## Data analysis phases:

I. Submission & remapping

II. Mutation & SV detection

III. Synchronization between computing centers

IV. Data mining, hypothesis generation & testing



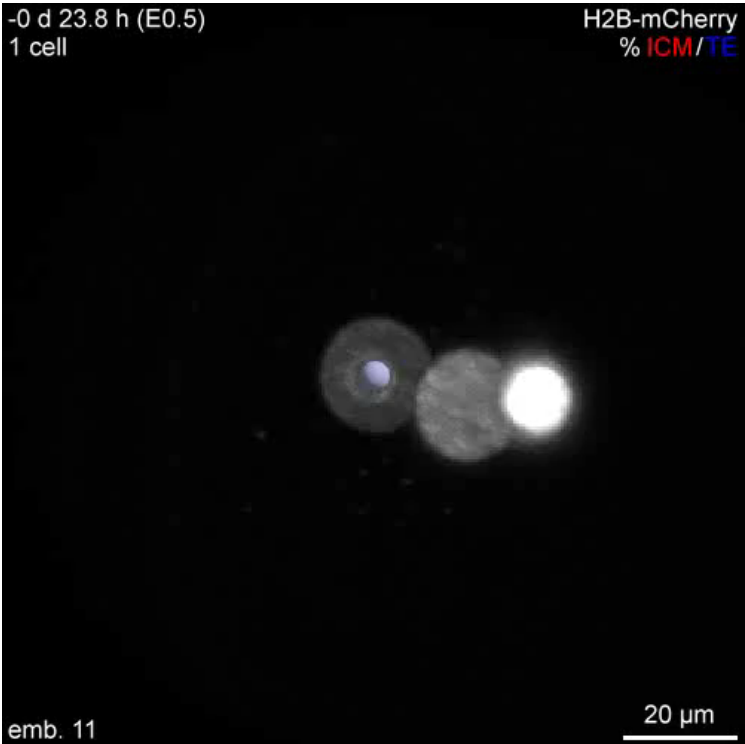
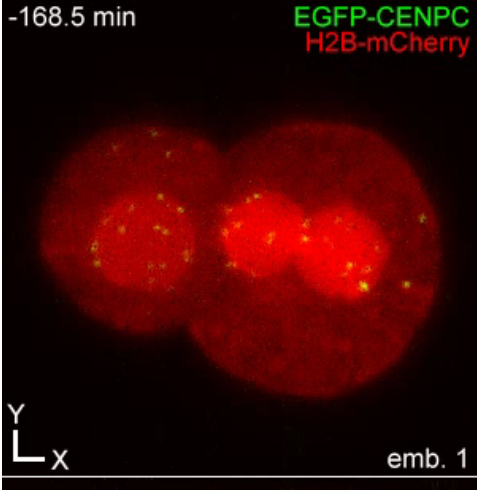
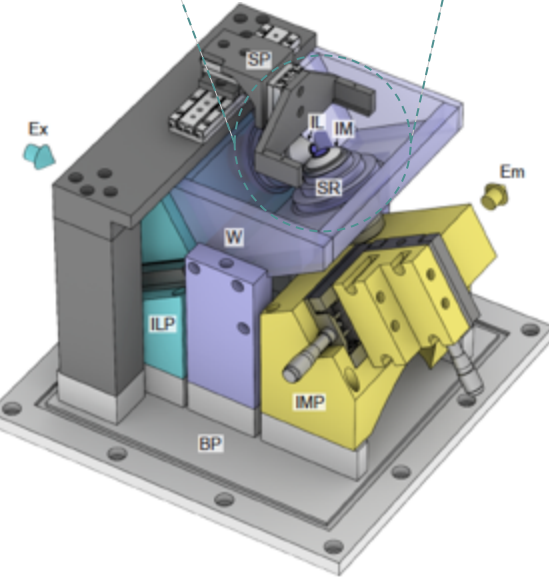
## Cloud computing centers:

Europe (EMBL-EBI, EMBL-HD/DKFZ, Barcelona)

US (Chicago)

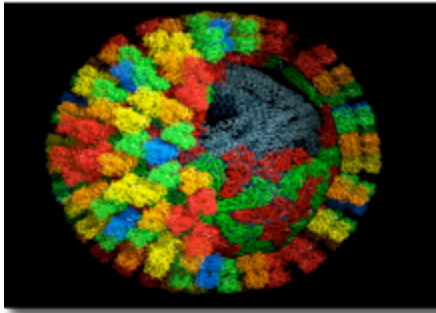
Asia (Riken, ETRI/Seoul)

# An inverted light sheet microscope for *in toto* imaging of mouse preimplantation development



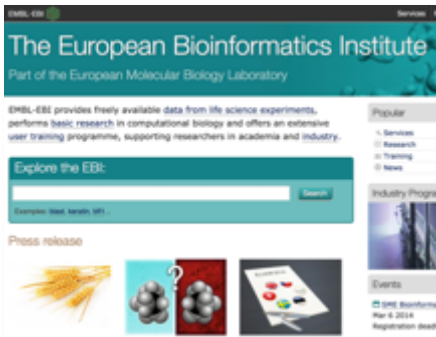
# EMBL Infrastructure and Services

+ Training



## Structural Biology

~ 2,500 user visits per year  
many users of complementary services



## Bioinformatics at EBI

> 11,000,000 web visits per day



## Core Facilities

> 1,200 internal and external  
users per year

Christian Boulin  
Fellowships

# EMBL Services in Structural Biology



Beamlines are integrated into advanced facilities for biological sample preparation, characterisation, crystallisation, X-ray data processing and evaluation



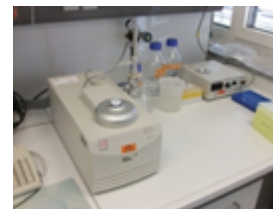
High-throughput expression



High-throughput crystallisation



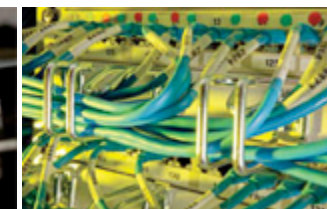
Analysis of interactions



Sample Preparation & characterisation



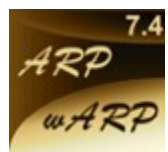
High-throughput crystallisation



Computational facilities & software



Access to Neutron Sources  
Deuteration Isotope Labelling Facility



# Infrastructure: Data resources at EMBL-EBI

## Genes, genomes & variation

European Nucleotide Archive

Ensembl

1000 Genomes

Ensembl Genomes

European Genome-phenome Archive

Metagenomics portal

## Gene, protein & metabolite expression

ArrayExpress

Expression Atlas

Metabolights

PRIDE

## Proteins & protein families

InterPro

Pfam

UniProt

## Molecular structures

Protein Data Bank in Europe

Electron Microscopy Data Bank

## Chemical biology

ChEMBL

ChEBI

## Systems

BioModels

Enzyme Portal

BioSamples

## Literature & ontologies

Europe PubMed Central

Gene Ontology

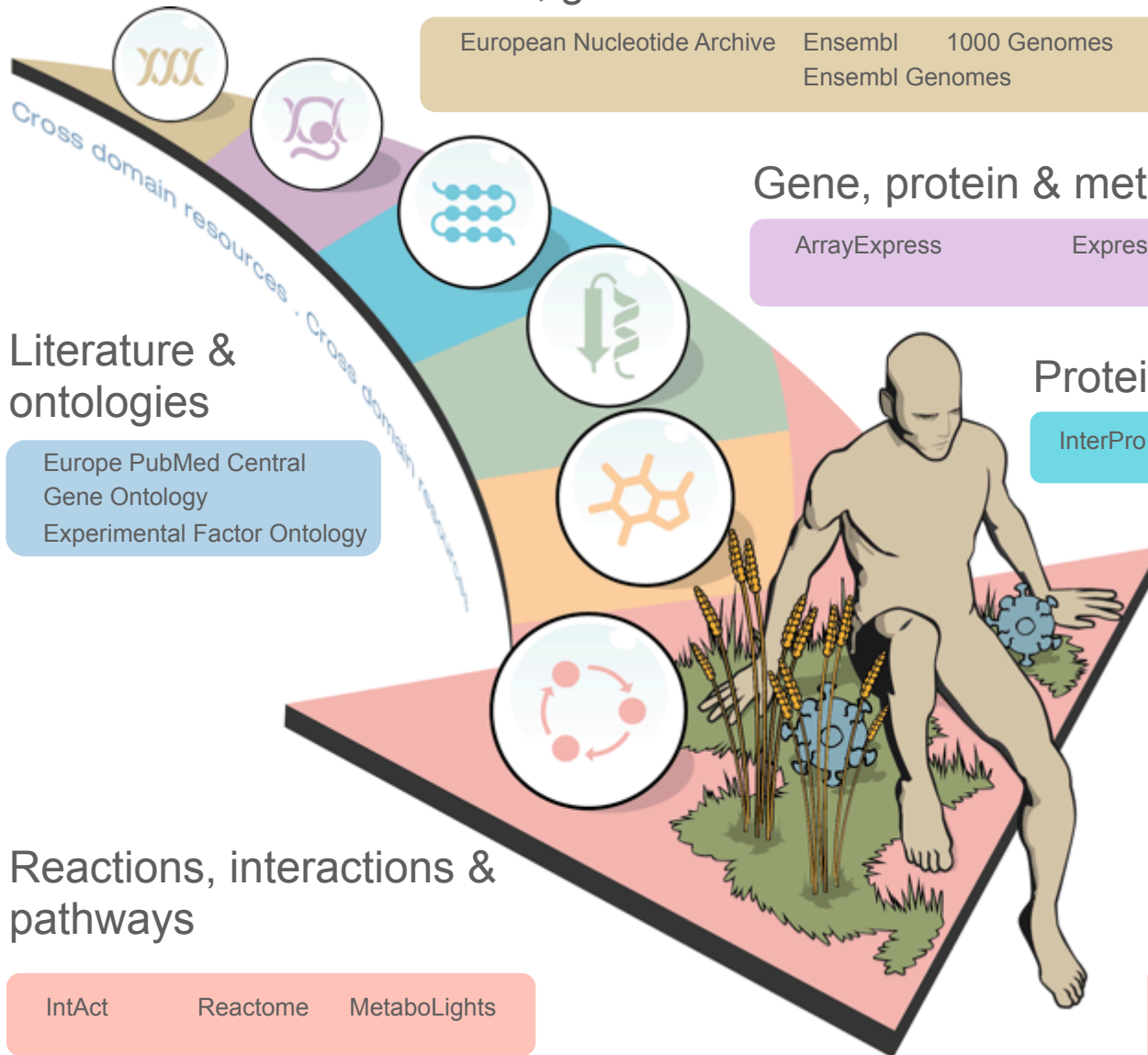
Experimental Factor Ontology

## Reactions, interactions & pathways

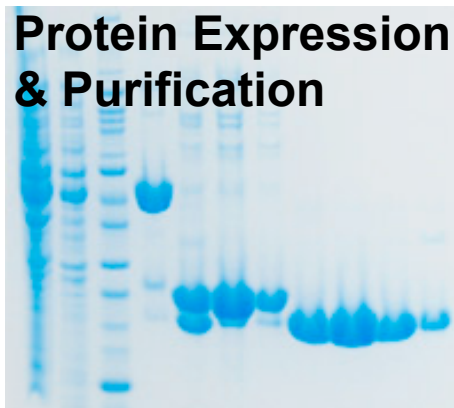
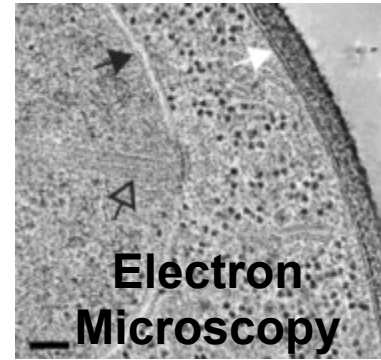
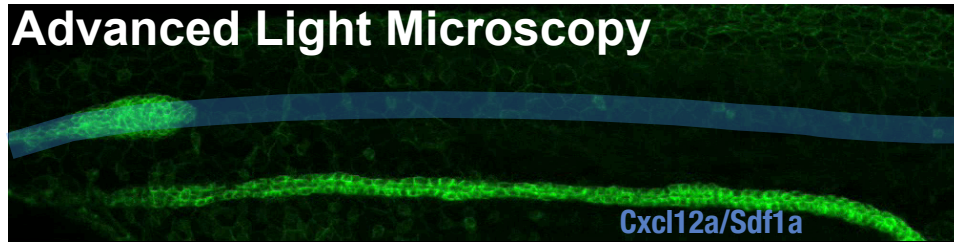
IntAct

Reactome

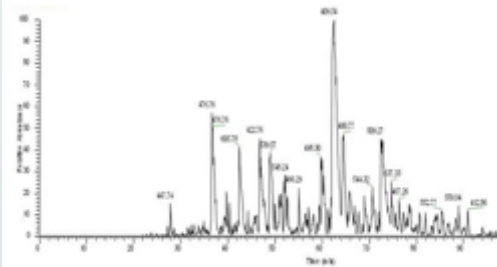
MetaboLights



# EMBL Scientific Core Facilities



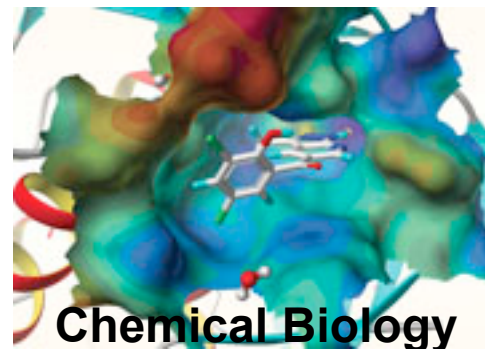
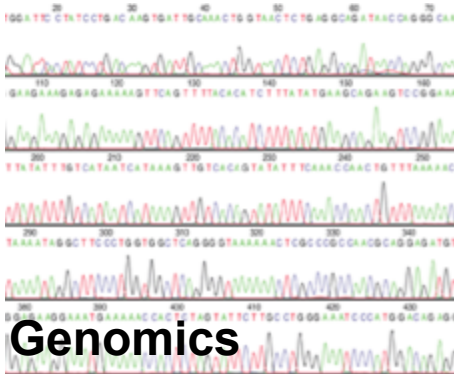
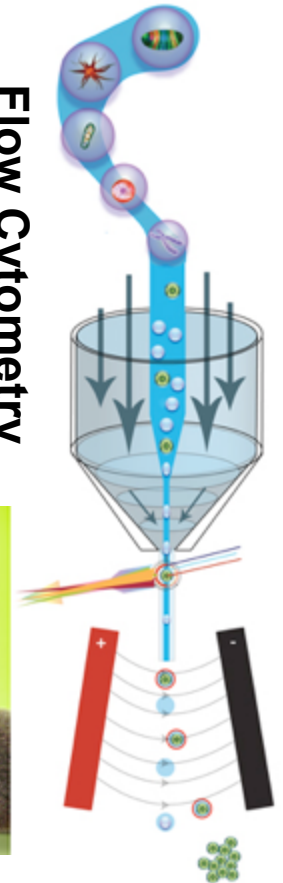
## Proteomics



## Transgenics (MR, HD)



## Flow Cytometry



# Training at EMBL

## EMBL International Center for Advanced Training

## EICAT Partners

Internal

### EMBL International PhD Programme



### EMBL Postdoctoral Programme



### General Training & Development Progr.



External

### EMBL Courses & Conferences



### EMBL Visitors' & Scholars' Programme



### European Learning Lab for the Life Sciences



EMBL's fixed-term contract system means we also constantly train new research, service and administrative staff

# EMBL International PhD Programme

- Joint PhD degree with 25 universities in 17 countries, including Milan in Italy
- ~ 250 students from over 40 countries



## Postdoctoral programmes

- ✓ EMBL Interdisciplinary Postdocs (EIPODs)
  - ✓ Classical Postdoctoral Scheme
  - ✓ EMBL Sanger Postdocs (ESPODs)
  - ✓ EMBL-EBI BRC\* Postdocs (EBPOD)
- (\*BRC: NIHR Cambridge Biomedical Research Centre)



# External Training 2014

- Courses and conference programme across all 5 EMBL sites
  - 22 conferences and 43 courses
  - > 6000 participants from > 80 countries
    - **CPP fellowships and/or travel grants**
- Off-site training (mainly by EBI staff)
  - ~ 150 training events
- Online bioinformatics training at EBI
  - 90 online courses with > 130k unique users
- Visitors' and Scholars' Programme
  - > 500 visitors/year

EMBL 2014

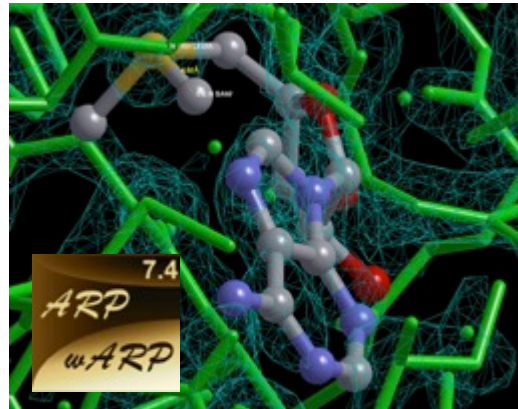


# Technology Development

- EMBL develops a broad spectrum of technology and instrumentation for life science research
- Cross-fertilisation between research activities and technology development



Imaging  
technology



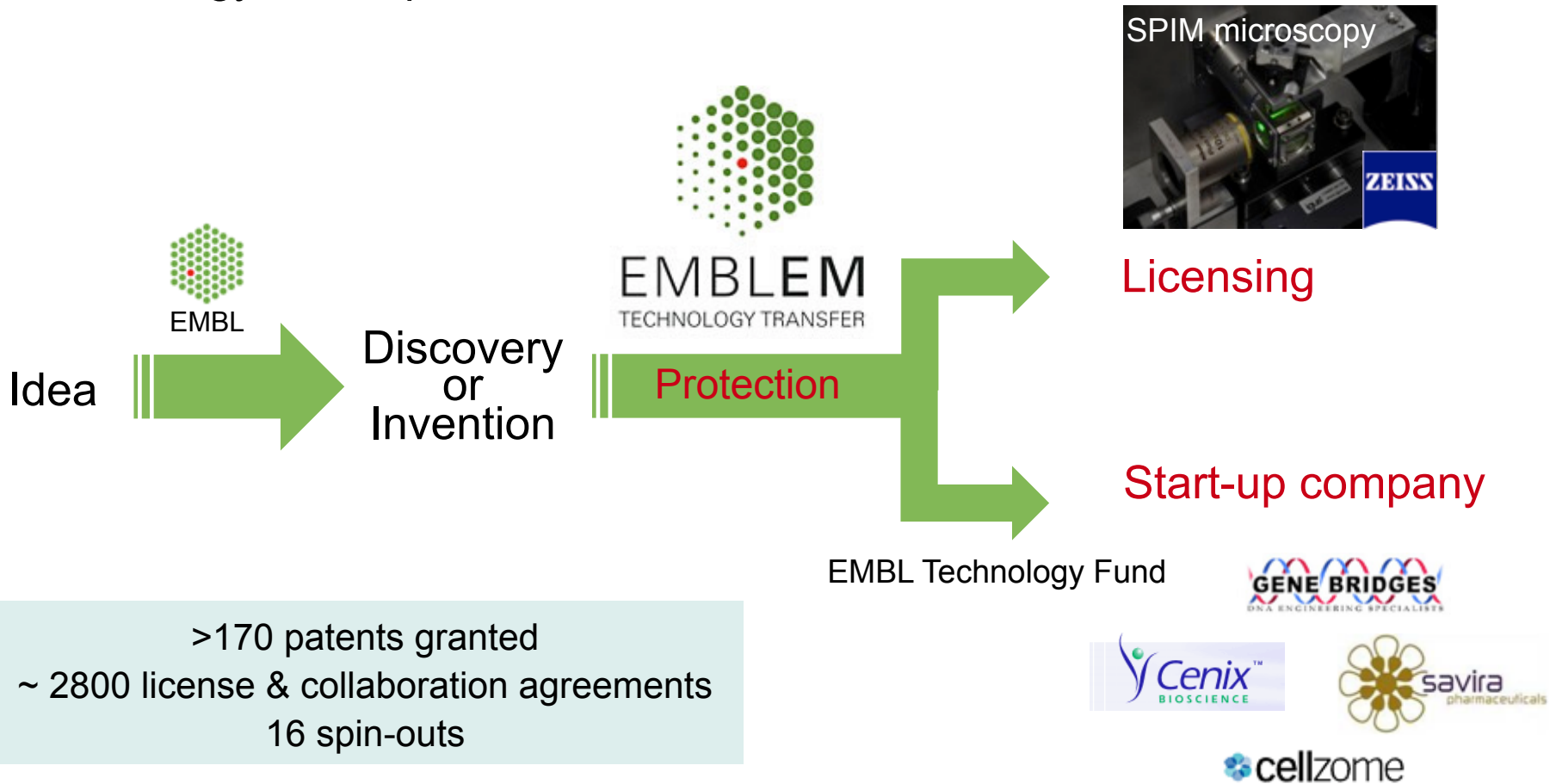
Software  
development



Synchrotron  
instrumentation

# Technology Transfer

The scientific community and society at large benefit from EMBL's technology development and research discoveries



# EMBL interactions with industry

## Institutional

- ATC Corporate Partnership Programme
- EMBL-EBI Industry Programme
- Centre for Therapeutic Target Validation
- EMBL/EMBLEM Science Days
- EI<sub>3</sub>POD



## Project-based

- EU-funded programmes
- Technology co-development and beta-testing
- Research collaborations
- Scientific consulting



# The Centre for Therapeutic Target Validation

Collaboration to pinpoint processes in the human body that impact on disease



Harness the power of “big data” & the human genome to accelerate the search and improve success rate for discovering new medicines

## Public-private initiative:

**GSK:** expertise in disease biology

**EMBL-EBI:** expertise in life science data integration and analysis

**Wellcome Trust Sanger Institute:** expertise in genomics in disease



The CTTV is a model for further future strategic & long-term collaborations with commercial partners.

# Integration of life science research in Europe

## EMBL Partnerships



## ESFRI-BMS projects



## European Science Policy and Strategy



# EMBL Partnerships

- Close cooperative affiliation
- Establish network of international centres of scientific excellence and advanced training modelled on EMBL
- Exploit complementarity or synergy
- Transfer know-how



# ESFRI-BMS Projects

ESFRI

European Strategy Forum  
on Research Infrastructures

EMBL provides strategic advice and coordinates pan-European research infrastructure projects on the ESFRI roadmap



- open user access to complete range of state-of-the-art imaging technologies



- archiving, integration, analysis and exploiting of large datasets produced in life science research



- expertise and access to high quality instruments for structural cell biology



- shared e-infrastructure for 12 biomedical science RIs (data management, ethical and legal framework, etc.)



# European Science Policy and Strategy

## Relations with the European Commission

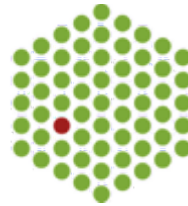
- Memorandum of Understanding
- Observer status in EMBL Council
- Bi-annual joint work programme
- EMBL-EC Annual Meeting
- Regular meetings to exchange information



## Relations with the European Parliament and EU Council



EMBL



*EUROfusion*



# All EMBL Alumni – 6690: networked to put *life* into science



Thank you!

# New Imaging Technologies are Revolutionising Research

